MANAGEMENT'S DISCUSSION AND ANALYSIS

For the three and six months ended June 30, 2025

Management's Discussion and Analysis

INTRODUCTION

This Management's Discussion and Analysis (the "MD&A"), dated as August 28th, 2024, is for the three and six months ended June 30, 2025. This MD&A should be read in conjunction with the unaudited consolidated financial statements for the three and six months ended June 30, 2025 and 2024, available under Atlas Engineered Products Ltd.'s ("AEP" or "the Company") profile on SEDAR at www.sedar.com.

The referenced unaudited consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") and related IFRS Interpretations Committee ("IFRICs") as issued by the International Accounting Standards Board ("IASB"). All amounts included in this MD&A are expressed in Canadian dollars unless otherwise indicated.

AEP's board of directors, on the recommendation of the audit committee, has approved the content of this MD&A.

The Company is listed on the TSX Venture Exchange ("TSX-V") in Canada under the symbol AEP. All dollar amounts stated in this MD&A are expressed in Canadian dollars unless noted otherwise.

FORWARD-LOOKING INFORMATION

This MD&A contains statements that constitute "forward-looking statements" within the meaning of National Instrument 51-102, Continuous Disclosure Obligations of the Canadian Securities Administrators. It is important to note that, unless otherwise indicated, forward-looking statements in this MD&A describe the Company's expectations up to the date of this MD&A.

Forward-looking statements often, but not always, are identified by the use of words such as "seek", "anticipate", "believe", "plan", "estimate", "expect", "targeting" and "intend" and statements that an event or result "may", "will", "should", "could", or "might" occur or be achieved and other similar expressions. Forward-looking statements in this MD&A include statements regarding the Company's future plans and expenditures, the satisfaction of rights and performance of obligations under agreements to which the Company is a part, the ability of the Company to hire and retain employees and consultants and estimated administrative assessment and other expenses. Forward-looking statements involve known and unknown risks, uncertainties, assumptions and other factors that may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Factors that could cause the actual results to differ include market prices, continued availability of capital and financing, inability to obtain required regulatory approvals and general market conditions. These statements are based on a number of assumptions, including assumptions regarding general market conditions, the timing and receipt of regulatory approvals, the ability of the Company and other relevant parties to satisfy regulatory requirements, the availability of financing for proposed transactions and programs on reasonable terms acceptable to the Company and the ability of third-party service providers to deliver services in a timely manner. Some of these risks and uncertainties are identified under the heading "RISKS AND UNCERTAINTIES" as disclosed elsewhere in this MD&A. Additional information regarding these factors and other important factors that could cause results to differ materially may be referred to as part of particular forward-looking statements.

Forward-looking statements in this MD&A also include future-oriented financial information and financial outlook information ("FOFI") regarding the Company and its prospective results of operations, cash flows and components thereof. The FOFI contained in this MD&A is subject to the same assumptions, risk factors, limitations and qualifications set forth in this MD&A relating to other forward-looking statements. The FOFI contained in this MD&A is provided for the purpose of providing information regarding management's assessment of the Company's anticipated business operations and may not be appropriate for other purposes.

Forward-looking statements, including FOFI, contained herein are made as of the date of this MD&A and the Company disclaims any obligation to update any forward-looking statements, whether as a result of

new information, future events or results or otherwise except as required by securities law. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements.

NON-IFRS / NON-GAAP FINANCIAL MEASURES

Certain measures in this MD&A do not have any standardized meaning under IFRS and, therefore are considered non-IFRS or non-GAAP measures (collectively, "non-IFRS measures"). These non-IFRS measures are used by management to facilitate the analysis and comparison of period-to-period operating results for the Company and to assess whether the Company's operations are generating sufficient operating cash flow to fund working capital needs and to fund capital expenditures. As these non-IFRS measures do not have any standardized meaning under IFRS, these measures may not be comparable to similar measures presented by other issuers. The non-IFRS measures used in this MD&A include "EBITDA", "EBITDA margin", "adjusted EBITDA", "adjusted EBITDA per share", "adjusted EBITDA margin", "normalized EBITDA", and "normalized EBITDA margin".

EBITDA is a non-IFRS measure that provides an indication of whether the Company's operations are generating sufficient operating cash flow to fund working capital needs and to fund capital expenditures. EBITDA comprises revenue less operating expenses before interest expense, interest income, depreciation, impairment charges, and income taxes. EBITDA margin is EBITDA expressed as a percentage of revenues.

Adjusted EBITDA is a non-IFRS measure in which standard EBITDA (earnings before interest expense, interest income, taxes, depreciation, and impairment charges) is adjusted for share-based payments expense, foreign exchange gains or losses, and non-cash items. Foreign exchange gains or losses may consist of both realized and unrealized losses. Under IFRS, entities must reflect in compensation expense the cost of share-based payments. In the Company's circumstances, share-based payments can involve a significant accrual of amounts that will not be settled in cash but are settled by the issuance of shares in exchange. The Company discloses adjusted EBITDA to aid in understanding of the results of the Company and is meant to provide further information about the Company's financial results to investors. Adjusted EBITDA margin is adjusted EBITDA expressed as a percentage of revenues.

Normalized EBITDA is adjusted EBITDA adjusted for one-time costs and non-recurring items that the Company has incurred during the year and periods such as expenses and costs related to employment and severance payments and one-time acquisitions. Normalized EBITDA margin is normalized EBITDA expressed as a percentage of revenues.

CORPORATE PROFILE

Atlas Engineered Products Ltd. ("AEP" or "the Company") designs, manufactures and sells engineered roof trusses, floor trusses, and wall panels. The Company also distributes a range of various engineered wood products for use by builders of residential and commercial wood-framed buildings. These include single family homes, townhouses, multi-story wood-framed residential buildings, commercial buildings and agricultural structures. The Company's corporate office is located at 2005 Boxwood Road, Nanaimo, British Columbia V9S 5X9.

Since going public on November 6, 2017, the Company has grown its Canadian footprint with nine operations across British Columbia, Manitoba, Ontario and New Brunswick. Its nine plants consist of: Atlas Building Systems ("Atlas"), Pacer Building Components ("Pacer"), Clinton Building Components ("Clinton"), Satellite Building Components ("Satellite"), South Central Building Systems ("SC"), Novum Building Components ("Novum"), Hi-Tec Industries ("Hi-Tec"), Leon Chouinard & Fils Co. Ltd. ("LCF") and Truss-Worthy Construction Systems Inc. ("Truss-Worthy") as of May 30, 2025.

OVERALL STRATEGY

The Company's strategy is focused on profitability and organic revenue growth within its current markets, and the pursuit of a roll-up acquisition strategy to consolidate similar companies operating in the truss and engineered wood products industry across Canada.

To pursue its business strategy, the Company's specific objectives are to:

I. Drive revenue growth within all operating markets by developing and enhancing the Company's sales teams, products, and services.
II. Lower operating costs by introducing scale economies in procurement and leveraging the strategic deployment of design, engineering, and transportation resources for the benefit of all operating locations.
III. Broaden the product offerings available within each of the Company's operating markets. A core focus was to target roof truss manufacturing companies. However, there is massive organic growth potential in complementary product lines such as all types of engineered wood, engineered floor trusses, and wall-panels and modular systems. The Company is actively pursuing the development and introduction of complementary product lines across all its facilities.
IV. Acquire revenue and profit accretive businesses that strategically expand the Company's geographic footprint.

The Company believes its strategy provides for several competitive advantages, including:

- Strong regional and national leadership;
- Accumulated design and manufacturing know-how and deep operational expertise;
- Design, engineering and manufacturing capabilities;
- Strong regional networks of loyal clientele;
- Scalability of operations;
- Replicable operational practices and methods; and
- Employee growth through enhanced training and advancement opportunities nationally.

The strong performance of the Company's founding Atlas operations in Nanaimo, BC, serves as the Company's benchmark for operational and financial performance, and for evaluating potential targets in the truss and engineered wood products sector.

The Company believes the owners of many Canadian truss companies will be seeking to sell their businesses over the next several years. The Company's acquisition program has been designed to provide an exit strategy for these owner/managers and to integrate target companies in a manner that strategically increases the Company's share of the Canadian market, while positioning the acquired entities for significant growth in their respective markets and for their pre-existing employees.

To date, the Company has focused on Canada for acquisition growth. However, the Company intends to remain opportunistic should international options present themselves.

OUTLOOK

The Company's objective for 2025 is to continue focusing on improved operations, equipment utilization, and technological advancements to benefit and enhance the Company's performance. The Company continued to experience a more competitive market for 2024 compared to prior years as interest rates had risen in order to slow inflation, which affected the housing market. The Company was experiencing an increase in quoting by the end of the fiscal year 2024 as the interest rates were lowering throughout the year. The Company has continued to experience a competitive market and still anticipates the remainder of 2025 will continue to be a competitive market despite the interest rate reductions due to the current political landscape and implemented tariffs that are anticipated to impact businesses and consumers across North America. The Company continues to see increased quoting compared to the prior year, but more contractors are waiting to start their projects. The Canadian government has promised incentives and programs to bolster construction which may be contributing to projects being held temporarily. The Company does recognize the need to be ready for a potential significant increase in demand if newly implemented tariffs are reversed or reduced during the year and if the Canadian government does implement incentives that will impact the construction industry, especially given the number of homes still

needed to be built to support Canada's continued growth and immigration.

On a pro-forma basis, taking seasonality into account, management believes focused marketing activities, increased sales force, continued expansion of new product lines, leveling of raw material costs, and a continued focus on improving costs, should enable these targets to be achievable. However, actual results may depend on the effects of labour shortages and any actual downward effects on the housing market resulting from the ongoing tariffs being implemented and their repercussions on the economy despite the continued need for more housing in Canada.

The Company continues to assess M&A opportunities that fit with the Company's goals and strategies. This has been bolstered by the Company's internal cash generation from prior years and its financing and credit arrangements have given the Company access to more funding for acquisitive growth. In recent years, the Company completed one acquisition in 2023 (LCF), one acquisition by the end of this second quarter 2025 (Truss-Worthy), and one acquisition subsequent to the six months ended June 30, 2025 (Penn-Truss).

FINANCIAL HIGHLIGHTS

The Company's results for the three and six months ended June 30, 2025 include full period results from all locations.

Summary of Financial Results

Acquisition:

- On May 30th, 2025, the Company acquired 100% of the issued and outstanding shares in Truss-Worthy Construction Systems in Colborne, Ontario for $1,575,000 in cash with a working capital adjustment to be determined and finalized subsequent to this filing. Unaudited fiscal year ended January 31, 2025, Truss-Worthy generated just over $2 million in revenues, net income of over $300,000 and non-IFRS measure normalized EBITDA[1] of approximately $355,000. In a separate transaction, the Company also purchased the land and buildings for $850,000 in cash.

Revenue:

- Revenue for the six months ended June 30, 2025 was $24,663,863 compared to revenue of $24,208,197 for the six months ended June 30, 2024. Revenue has increased due to acquisitive growth and the organic growth related to walls from the beginning of the year. The Company has seen an increase in manufacturing metrics, but due to the competitive market, sales prices have decreased. Internal tracking of board footage manufactured for trusses has increased by 12% for the six months ended June 30, 2025 compared to June 30, 2024 which is leading to an increase in market share.

Gross Profit:

- Gross profit for the six months ended June 30, 2025 was $4,066,534 compared to $5,870,045 for the six months ended June 30, 2024. Gross profits decreased mainly due to the competitive market for sales.

Normalized EBITDA and Normalized EBITDA Margin[2]:

- Non-IFRS normalized EBITDA for the six months ended June 30, 2025 was $1,724,587 with a normalized EBITDA margin of 8%. Normalized EBITDA for the six months ended June 30, 2024 was $3,334,506 with a normalized EBITDA margin of 7%. These decreases are due to a competitive market that has resulted in the Company prioritizing market share and revenues over

[1] See "Non-IFRS – Non-GAAP Financial Measures".
[2] See "Non-IFRS – Non-GAAP Financial Measures".

gross margins.

SELECTED FINANCIAL RESULTS	Three Months Ended		Six Months Ended	
	June 2025	June 2024	June 2025	June 2024
Revenues	$13,653,148	$15,087,138	$24,663,863	$24,208,197
Cost of Sales	11,327,209	10,644,246	20,597,329	18,338,152
Gross Profit	**2,325,939**	**4,442,892**	**4,066,534**	**5,870,045**
Gross Margin %	17%	29%	16%	24%
Operating Expenses	2,872,209	3,011,443	5,383,587	5,259,523
Operating (Loss) Profit	**(546,270)**	**1,431,449**	**(1,317,053)**	**610,522**
Net (loss) income After Adjustments and Taxes	(708,026)	705,578	(1,554,357)	(287,858)
Adjusted EBITDA	**805,308**	**3,086,768**	**1,395,985**	**3,334,506**
Adjusted EBITDA Margin %	6%	20%	6%	14%
Normalized EBITDA	**1,100,515**	**3,086,768**	**1,724,587**	**3,334,506**
Normalized EBITDA Margin %	8%	20%	7%	14%
Weighted Average Number of Shares, Basic	70,333,533	59,921,148	70,414,095	59,594,399
Adjusted EBITDA per Share ($ per share)	0.01	0.05	0.02	0.06
(Loss) Income per Share, Basic ($ per share)	(0.01)	0.01	(0.02)	(0.00)
(Loss) income per Share, Fully Diluted ($ per share)	(0.01)	0.01	(0.02)	0.00

Selected Financial Information as at:		
	June 2025	Dec 2024
Total Assets	$79,777,313	$80,254,197
Total Non-Current Liabilities	22,157,016	23,882,711

Summary of Quarterly Financial Results

The following table sets forth selected financial information from the Company's quarterly financial statements for each of the eight most recently completed quarters. See below under Results of Operations for more details.

SUMMARY OF QUARTERLY RESULTS	June 2025	Mar 2025	Dec 2024	Sept 2024	June 2024	Mar 2024	Dec 2023	Sept 2023
Revenues	$13,653,148	$11,010,715	$15,069,615	$16,550,911	$15,087,138	$9,121,059	$14,197,425	$14,369,546
Net (loss) income	($708,026)	($846,331)	($838,728)	$914,458	$705,578	($993,436)	$519,551	$1,300,751
Net (loss) income per share basic	(0.01)	(0.01)	(0.01)	0.01	0.01	(0.02)	0.01	0.02
Net (loss) income per share diluted	(0.01)	(0.01)	(0.01)	0.01	0.01	(0.02)	0.01	0.02

RESULTS OF OPERATIONS

Three Months Ended June 30, 2025

Revenue for the three months ended June 30, 2024 was $13,653,148 compared to revenue of $15,087,138 for the three months ended June 30, 2024. Revenue has decreased mainly due to the late winter conditions in some areas of Canada as well as a slowdown in the market due to political uncertainty and the requirement to address affordability in some areas of Canada. The Company has seen an increase in manufacturing metrics, but due to the competitive market, sales prices have decreased. Internal tracking of board footage manufactured for trusses has increased by 4% for the three months ended June 30, 2025 compared to June 30, 2024 which is leading to an increase in market share.

Cost of sales for the three months ended June 30, 2025 was $11,327,209 compared to $10,644,246 for the

three months ended June 30, 2024. Cost of sales has increased because board footage manufacturing production of trusses has increased for the three months ended June 30, 2025 compared to the three months June 30, 2024. This leads to an increase in costs compared to the prior year.

Gross profit for the three months ended June 30, 2025 was $2,325,939 compared to $4,442,892 for the three months ended June 30, 2024. Gross margin for the three months ended June 30, 2025 was 17% compared to a gross margin of 29% for the three months ended June 30, 2024. Gross profits and gross margins decreased mainly due to increased cost of sales combined with the competitive market. The Company regularly analyses the benefits of revenues and gross margins in order to determine whether to reduce margins in order to generate more revenues and increase market share.

The Company recorded a net loss after taxes of $708,026 (-$0.01 per share basic, -$0.01 per share fully diluted) for the three months ended June 30, 2025 compared to a net income after taxes of $705,578 ($0.01 per share basic, $0.01 per share fully diluted) for the three months ended June 30, 2024. There is a net loss after taxes in the current period compared to a net income after taxes in the prior period due to the reduction in gross margins driven by a competitive market. Additionally, there were several expenses related to acquisitions and the automation facility that could not be capitalized, such as legal fees, travel costs, appraisals, etc. These are all impacting on the net loss for the period but are added back for normalized EBITDA.

Administrative and office for the three months ended June 30, 2025 $691,294 (three months ended June 30, 2024 – $725,028). Administrative and office expenses have remained fairly consistent with the prior period.

Depreciation and amortization for the three months ended June 30, 2025 $654,692 (three months ended June 30, 2024 – $1,092,129). Overall depreciation and amortization decreased due to additional amortization related to non-manufacturing assets that was recorded in the three months ended June 30, 2024. In the prior period amortization needed to be recorded from the date of the LCF acquisition up to the end of the second quarter. Subsequent to this amortization was recorded regularly and the amount recorded in the three months ending June 30, 2025 is the regular amount. During the three months ended June 30, 2025, $511,165 in additional depreciation was included in cost of sales (three months ended June 30, 2024 – $530,110). This decrease is due to the declining method of deprecation used by the Company. Significant and operable depreciable assets were not purchased and in use to offset the natural decline of depreciation

Professional fees for the three months ended June 30, 2025 $385,153 (three months ended June 30, 2024 – $104,636). Professional fees increased due to higher legal fees related to the acquisition of Truss-Worthy and the subsequent event acquisition of Penn-Truss, in addition to, the review of the contracts for the automation facility in Clinton, ON.

Salaries and benefits for the three months ended June 30, 2025 $984,465 (three months ended June 30, 2024– $1,054,634). Salaries and benefits decreased due to reduction in incentives earned and paid for the three months ended June 30, 2025 compared to the three months ended June 30, 2024

Share-based payments for the three months ended June 30, 2025 $155,747 (three months ended June 30, 2024– $33,080). Share-based payments has increased due to the number of options being expensed in the current period. This increased due to an option grant on August 21, 2024 which is being expensed as per terms of the Company's Stock Option Plan over the 18 months from issuance.

Six Months Ended June 30, 2025

Revenue for the six months ended June 30, 2025 was $24,663,863 compared to revenue of $24,208,197 for the six months ended June 30, 2024. Revenue has increased due to acquisitive growth and the organic growth related to walls from the beginning of the year. The Company has seen an increase in manufacturing metrics, but due to the competitive market, sales prices have decreased. Internal tracking of board footage manufactured for trusses has increased by 12% for the six months ended June 30, 2025 compared to June

30, 2024 which is leading to an increase in market share.

Cost of sales for the six months ended June 30, 2025 was $20,597,329 compared to $18,338,152 for the six months ended June 30, 2024. Cost of sales has increased due to the increase in sales and because board footage manufacturing production of trusses has increased for the six months ended June 30, 2025 compared to the six months June 30, 2024. This leads to an increase in costs compared to the prior year. Additionally, cost of sales increased more than revenues due to the more competitive market for sales, especially in areas where affordability has impacted the market more like Ontario and British Columbia.

Gross profit for the six months ended June 30, 2025 was $4,066,534 compared to $5,870,045 for the six months ended June 30, 2024. Gross margin for the six months ended June 30, 2025 was 16%, which is lower than a gross margin of 24% for the six months ended June 30, 2024. Gross profits and gross margins decreased mainly due to increased cost of sales combined with the competitive market. The Company regularly analyses the benefits of revenues and gross margins in order to determine whether to reduce margins in order to generate more revenues and increase market share.

The Company recorded a net loss after taxes of $1,554,357 (-$0.02 per share basic, -$0.02 per share fully diluted) for the six months ended June 30, 2025 compared to a net loss after taxes of $287,858 ($0.00 per share basic, $0.00 per share fully diluted) for the six months ended June 30, 2024. Net loss after taxes has increased compared to the prior period due to the reduction in gross margins driven by a competitive market. Additionally, there were several expenses related to acquisitions and the automation facility that could not be capitalized, such as legal fees, travel costs, appraisals, etc. These are all impacting on the net loss for the period but are added back for normalized EBITDA.

Administrative and office for the six months ended June 30, 2025 $1,280,541 (six months ended June 30, 2024 – $1,268,269). Administrative and office expenses have remained consistent compared to the prior period.

Depreciation and amortization for the six months ended June 30, 2025 $1,291,333 (six months ended June 30, 2024 – $1,597,446). Overall depreciation and amortization decreased due to additional amortization related to non-manufacturing assets that was recorded in the six months ended June 30, 2024. In the prior period amortization needed to be recorded from the date of the LCF acquisition up to the end of the second quarter. Subsequent to this amortization was recorded regularly and the amount recorded in the six months ending June 30, 2025 is the regular amount. During the six months ended June 30, 2025, $1,005,860 in additional depreciation was included in cost of sales (six months ended June 30, 2024 – $1,060,213). This decrease is due to the declining method of deprecation used by the Company. Significant and operable depreciable assets were not purchased and in use to offset the natural decline of depreciation

Professional fees for the six months ended June 30, 2025 $500,980 (six months ended June 30, 2024 – $193,806). Professional fees increased due to higher legal fees related to the acquisition of Truss-Worthy and the subsequent event acquisition of Penn-Truss, in addition to, the review of the contracts for the automation facility in Clinton, ON.

Salaries and benefits for the six months ended June 30, 2025 $1,927,855 (six months ended June 30, 2024– $2,132,904). Salaries and benefits decreased due to reduction in incentives earned and paid for the six months ended June 30, 2025 compared to the six months ended June 30, 2024

Share-based payments for the six months ended June 30, 2025 $381,860 (six months ended June 30, 2024– $66,325). Share-based payments has increased due to the number of options being expensed in the current period. This increased due to an option grant on August 21, 2024 which is being expensed as per terms of the Company's Stock Option Plan over the 18 months from issuance.

One-time Costs

The Company incurred one-time costs of $295,207 and $328,602 during the three and six months ended June 30, 2025 compared to $NIL for the three and six months ended June 30, 2024. These costs are related

to acquisition activities and consulting and legal contract support for the new robotics facility that are not incurred due to the sales and manufacturing business of the Company. One-time and non-recurring costs are not expected to be ongoing each year and/or period and are added back into normalized EBITDA calculations.

Non-IFRS Financial Measures – EBITDA, Adjusted EBITDA, and Normalized EBITDA[3]

EBITDA for the three and six months ended June 30, 2025 was $590,553 and $957,271, respectively, with an EBITDA margin of 4% and 4%, respectively. EBITDA for the three and six months ended June 30, 2024 was $3,052,935 and $3,268,040, respectively, with an EBITDA margin of 20% and 13%, respectively. EBITDA and EBITDA margin for the three and six months ended June 30, 2025 decreased compared to the three and six months ended June 30, 2024 due to a higher net loss resulting from a competitive market impacting pricing.

Adjusted EBITDA for the three and six months ended June 30, 2025 was $805,308 and $1,395,985, respectively, with a margin of 6%. This is a decrease from an adjusted EBITDA of $3,086,768 and $3,334,506, respectively, and an adjusted EBITDA margin of 20% and 14%, respectively, for the three and six months ended June 30, 2024. Normalized EBITDA for the three and six months ended June 30, 2025 was $1,100,515 and $1,724,587, respectively, with a normalized EBITDA margin of 8% and 7%, respectively. This is a decrease from a normalized EBITDA of $3,086,768 and $3,334,506, respectively, and a normalized EBITDA margin of 20% and 14%, respectively, for the three and six months ended June 30, 2024. The normalized EBITDA and normalized EBITDA margins have decreased due to a more competitive market for sales, leading to reduced gross profits and margins. Additionally, the first part of the three months ending June 30, 2025 is still impacted by the significant seasonality change at LCF between summer and winter. The building season in northern New Brunswick is condensed further than the Company's Ontario locations to summer and fall which increases sales during those months more substantially than in the winter. This combined with the need to keep key labourers and designers employed due to the competitive labour market leads to this increase in cost of sales related to revenues and in turn drives gross profit and gross margins lower during the winter and may extend into the second fiscal quarter depending on the weather, which is typical for this location's history prior to acquisition.

EBITDA, Adjusted EBITDA, and Normalized EBITDA Calculation	Three Months Ended		Six Months Ended	
	June 2025	June 2024	June 2025	June 2024
Net (loss) income for the period as reported	($708,026)	$705,578	($1,554,357)	($287,858)
Interest earned	(39,093)	(111,680)	(111,258)	(208,992)
Interest expense	323,170	504,794	646,539	1,073,180
Income tax (recovery) expense	(201,618)	267,049	(424,506)	(99,051)
Finance charge on leases	50,263	64,955	103,660	133,102
Depreciation and amortization	1,165,857	1,622,239	2,297,193	2,657,659
EBITDA	**590,553**	**3,052,935**	**957,271**	**3,268,040**
Loss (gain) on disposal of equipment	80	(1,740)	111	(1,740)
Foreign exchange loss	58,928	2,493	56,743	1,881
Share-based payments	155,747	33,080	381,860	66,325
Adjusted EBITDA	**805,308**	**3,086,768**	**1,395,985**	**3,334,506**
Revenue	13,653,148	15,087,138	24,663,863	24,208,197
EBITDA Margin %	**4%**	**20%**	**4%**	**13%**
Adjusted EBITDA Margin %	**6%**	**20%**	**6%**	**14%**
One time costs	295,207	-	328,602	-
Normalized EBITDA	**1,100,515**	**3,086,768**	**1,724,587**	**3,334,506**
Normalized EBITDA Margin %	**8%**	**20%**	**7%**	**14%**

[3] See "Non-IFRS / Non-GAAP Financial Measures"

RELATED PARTY TRANSACTIONS

The Company's related parties consist of the Company's directors and officers, and any companies associated with them. Key management personnel include directors and executive officers of the Company. Other than the amounts disclosed above, there was no other compensation paid or payable to key management personnel for employee services for the reported periods.

The Company incurred the following charges as part of the Company's consolidated statement of income and comprehensive income during the three and six months ended June 30, 2025 and 2024.

	Three months ended		Six months ended	
	June 30, 2025	June 30, 2024	June 30, 2025	June 30, 2024
	$	$	$	$
Salaries and benefits	248,019	681,117	499,814	896,149
Administrative and office	36,000	48,000	67,800	79,000
Finance charge on lease obligations[1]	2,965	7,148	6,938	15,217
Share-based compensation	80,874	19,922	209,595	39,553
Total related party transactions	367,858	756,187	784,147	1,029,919

Due from/to related parties

Amounts due from/to related parties are detailed as follows:

	June 30, 2025	December 31, 2024
	$	$
Due from related party		
Accounts receivable and prepaid expenses	-	-
Total due from related party	-	-
Due to related parties		
Accounts payable and accrued liabilities	(10,719)	(25,255)
Lease obligation (Note 10)[1]	(153,394)	(302,457)
Total due to related parties	(164,113)	(327,712)

1. A Director of the Company has a 50% ownership in a company that owns the land and building and leases the premises to our Atlas location.

LIQUIDITY AND CAPITAL RESOURCES

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern. In the management of capital, the Company includes its components of shareholders' equity.

The Company maintains and adjusts its capital structure based on changes in economic conditions and the Company's planned requirements. The Company may adjust its capital structure by issuing new equity, issuing new debt, or acquiring or disposing of assets, and controlling its expenses. The Company is not subject to externally imposed capital requirements.

The Company is not subject to any capital requirements imposed by a regulator, other than continued listing requirements.

The Company's total assets have decreased to $79,777,313 as at June 30, 2025 compared to $80,254,197 as at December 31, 2024. This is mainly due to the cash invested into the construction of the new automated facility and the closing of the Truss-Worthy acquisition using cash. The Company's total liabilities have increased to $32,601,254 as at June 30, 2025 from $32,101,314 as at December 31, 2024 mainly due to the increase in accounts payable in relation to the construction of the new automated facility that were paid subsequent to the three and six months ended June 30, 2025.

As at June 30, 2025, the Company held cash of $5,262,276 and had working capital of $16,049,921 (December 31, 2024 – cash of $13,128,028 and working capital of $23,003,235). Working capital has decreased mainly due to the cash invested in the new automated facility, the Truss-Worthy acquisition, and the net loss for the period which impacts cash.

During the three and six months ended June 30, 2025, net cash provided by operating activities was $2,903,921 and $861,349 (three and six months ended June 30, 2025 – $1,980,385 and $1,821,155). The cash provided by operations for the three months ended June 30, 2025 increased compared to the three months ended June 30, 2024 due to the changes in non-cash working capital items, mainly accounts payable increases as noted above. The cash provided by operations for the six months ended June 30, 2025 decreased compared to the six months ended June 30, 2024 due to the increase in net loss for the period.

Net cash used in investing activities for the three and six months ended June 30, 2025 was $4,866,748 and $6,348,346 (three and six months ended June 30, 2024 – $2,022,318 and $2,096,534). The increase in cash used in investing activities was due to the construction of the new automation facility and the Truss-Worthy acquisition.

Cash used in financing activities for the three and six months ended June 30, 2025 was $1,180,966 and $2,378,755 (provided by for three and six months ended June 30, 2024 – $12,771,274 and $5,482,434). The change in cash used during the three and six months ended June 30, 2025 from cash provided during the three and six months ended June 30, 2024 for financing activities was due an equity financing raise completed in the prior period whereas there was no equity financing raise in the current period.

CAPITAL EXPENDITURES

During the three and six months ended June 30, 2025, the Company used cash to acquire buildings and equipment of $2,575,022 and $4,058,620 (three and six months ended June 30, 2024 - $488,088 and $562,304). Overall buildings and equipment increased for the three and six months ended June 30, 2025 compared to the three and six months ended June 30, 2024 due to the construction of the new automation facility in Clinton, ON and manufacturing equipment required.

FINANCIAL INSTRUMENTS

Fair value of financial instruments

Due to the short-term nature of cash, trade accounts receivable, accounts payable and accrued liabilities the carrying value of these financial instruments approximate their fair value. Customer deposits are short-term in nature as they are either refundable if the order is not completed or applied to an order at their carrying value. The carrying value of the customer deposits would approximate their fair value. The fair value of long-term debt is not materially different from their carrying value.

Classification of financial instruments

The Company's financial instruments consist of cash, trade accounts receivable, accounts payable and accrued liabilities, customer deposits, and long-term debt. The Company classified and measured its cash and accounts receivable as subsequently measured at amortized cost. The accounts payable and accrued liabilities, customer deposits, and long-term debt notes are classified and measured at amortized cost.

The Company thoroughly examines the various financial instruments and risks to which it is exposed and assesses the impact and likelihood of those risks. These risks include market risk, interest rate risk, credit risk, and liquidity risk. Where material, these risks are reviewed and monitored by the Board of Directors who actively focus on securing the Company's cash flows by minimizing the exposure to volatile financial instrument risks.

Financial and capital risk management

The Company thoroughly examines the various financial instruments and risks to which it is exposed and assesses the impact and likelihood of those risks. These risks include interest rate risk, credit risk, and liquidity risk. Where material, these risks are reviewed and monitored by the Board of Directors.

CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES

The critical judgments that the Company's management has made in the process of applying the Company's accounting policies with the most significant effect on the amounts recognized in the Company's financial statements are as follows:

Key sources of estimation uncertainty

The preparation of consolidated financial statements in conformity with IFRS as issued by the IASB requires management to make estimates and judgements that affect the amount reported in the consolidated financial statements. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances, and are subject to measurement uncertainty. Actual results may differ from these estimates.

SECURITIES OUTSTANDING

As at August 28th, 2025, the Company's outstanding share information was as follows:

Security	Number	Exercise Price	Expiry Date
Issued and outstanding common shares	70,250,747	NA	NA
Stock options	100,000	0.49	04-Jan-26
Stock options	300,000	0.29	21-Apr-26
Stock options	397,500	0.60	04-Jan-27
Stock options	200,000	0.64	21-Apr-27
Stock options	100,000	0.60	22-Nov-27
Stock options	717,500	0.73	20-Dec-27
Stock options	400,000	0.74	04-Jan-28
Stock options	1,390,332	1.30	21-Aug-29
Total Options	**3,605,332**		

DISCLOSURE CONTROLS AND PROCEDURES

In connection with National Instrument 52-109 - Certification of Disclosure in Issuer's Annual and Interim Filings ("NI 52-109"), the Chief Executive Officer and Chief Financial Officer of the Company have filed a Venture Issuer Basic Certificate with respect to the financial information contained in the consolidated financial statements for the three and six months ended June 30, 2024 and this accompanying MD&A.

In contrast to the full certificate under NI 52-109 the Venture Issuer Basic Certificate does not include representations relating to the establishment and maintenance of disclosure controls and procedures and internal control over financial reporting, as defined in NI 52-109. For further information, the reader should refer to the Venture Issuer Basic Certificates filed by the Company with its filings on SEDAR at www.sedar.com.

RISKS AND UNCERTAINTIES

The Company's business and financial prospects are subject to several risks and uncertainties, including operational, financial and regulatory risks. The risks described below are not the only ones that the Company may face. If any of these risks occur, the Company's business, financial position and its results of operation

could be materially and adversely affected.

Business Development, Marketing and Sales Risk

The Company's future growth and profitability will depend on the effectiveness and efficiency of its national and potentially future international business development, marketing and sales strategy, including the Company's ability to (i) consolidate the market via strategic acquisitions; (ii) determine appropriate business development, marketing and sales strategies and (iii) maintain acceptable operating margins on such costs. There can be no assurance that business development, marketing and sales costs will result in revenues for the Company in the future or will generate awareness of the Company's products and services. In addition, no assurance can be given that the Company will be able to manage the Company's business development, marketing and sales costs on a cost-effective basis.

Brand Awareness

The Company's expansion of its products and services depends on increasing market consolidation through strategic acquisitions and maintaining customer loyalty in these captive markets before another company decides to move into the market and follow a similar business objective of market consolidation through acquisition. There is no assurance that the Company will be able to increase brand awareness. In addition, the Company must successfully develop a market for its products in order to sell its products. If the Company is not able to successfully develop a market for its products, then such failure will have a material adverse effect on the business, financial condition and operating results of the Company.

Growth Risk

A key component of the Company's strategy is to continue to grow, both by increasing sales and earnings in existing markets with existing products, and by expanding into new markets and products. There can be no assurance that the Company will be successful in growing its business or in managing its growth. The Company's growth depends on, among other things:

- identifying and developing new markets and products;
- identifying and acquiring other businesses that are suitable acquisition candidates;
- successfully integrating any acquired businesses with existing operations;
- establishing and maintaining favourable relationships with customers in new markets, and maintaining these relationships in existing markets;
- establishing and maintaining favourable relationships with suppliers in new markets, and maintaining these relationships in existing markets; and
- successfully managing expansion and obtaining required financing.

In addition, the Company will depend on its ability to implement and integrate the following elements of its growth strategy:

- develop and expand sales through acquisitions;
- introduce new product lines; and
- carry out acquisitions, including identifying to the extent possible liabilities of the newly acquired businesses.

Management of Growth

The inability of the Company to successfully manage its growth could have a material adverse effect on its operating results and cause its results from operations to fluctuate. As part of the Company's growth strategy, it intends to introduce new product lines, pursue acquisitions and expand sales to existing and new customers, in new and existing territories. The Company's expense levels are based, in part, on expected future revenues and the Company is constrained in its ability to reduce expenses quickly if for any reason its sales levels do not meet expectations in a year, quarter or period. Furthermore, rapid expansion may place a significant strain on the Company's senior management team and other key personnel as well as its business processes, operations and other resources. The Company's ability to manage growth will also

depend in part on its ability to continue to enhance its management information systems in a timely fashion, particularly if customer demands change in ways that the Company does not anticipate. Any inability to manage growth could result in delivery delays and cancellation of customer orders, which could have a material adverse effect on the Company's business.

Maintenance Obligations and Facility Disruptions

The Company's manufacturing processes are vulnerable to operational problems that could impair the ability to manufacture products. The Company could experience a breakdown in any of their machines or other important equipment, and from time to time, planned or unplanned maintenance outages that cannot be performed safely or efficiently during normal hours of operation. Such disruptions could cause a loss of production, which could potentially have a material adverse effect on the business, financial condition and operating results.

Dependence on the Housing, Construction, Repair and Remodelling Market

The demand for the Company products is primarily affected by the level of new wood-framed residential and commercial construction activity and, to a lesser extent, repair and remodeling activity and other industrial uses, which are subject to fluctuations due to changes in general economic conditions. Decreases in the level of residential construction activity generally results in lower revenues, profits and cash flows for builders who are important customers to the Company.

Fluctuations in Prices and Demand for and Selling Price of Lumber

The Company's financial performance principally depends on the demand for and selling price of its products. The markets for lumber products are cyclical and are subject to significant fluctuations. The markets for lumber are highly volatile and are affected by factors such as North American economic conditions, including the strength of the Canadian and U.S. housing market, the growing importance of the Asian market, changes in industry production capacity, changes in inventory levels and other factors beyond the Company's control. In addition, interest rates have a significant effect on residential construction and renovation activity, which in turn influences the demand for and price of lumber.

Product Liability Claims

The Company produces engineered products and each product design is certified by a professional engineer. Each of these certified products is then inspected and is subject to the building plan and permit which in turn is covered by new homes and buildings protection liability insurance policies.

Although the Company believes that it maintains adequate insurance coverage, it may from time to time be subject to claims for damages resulting from defects in products that it supplies. Product liability claims, even if unsuccessful, may result in significant litigation costs to defend the claims as well as other costs incurred to remedy the problem, such as product recalls, which could substantially increase the Company's expenses. Successful or partially successful product liability claims could result in significant monetary liability and could seriously disrupt the Business, particularly if the Company's insurance coverage is inadequate or unavailable in respect of any such claims.

Furthermore, a highly publicized actual or perceived problem with products that the Company supplies could adversely affect the market's perception of its products which may result in a decline in demand for products supplied by the Company, thereby reducing the Company's revenues and operating results, which could have a material adverse effect on its business.

Uninsured or Uninsurable Risk

The Company may become subject to liability for risks against which it cannot insure or against which the Company may elect not to insure due to the high cost of insurance premiums or other factors. The payment of any such liabilities would reduce the funds available for the Company's usual business activities. Payment

of liabilities for which the Company does not carry insurance may have a material adverse effect on the Company's financial position and operations.

Competition

The Company may face significant competition in selling its products and services. Many competitors may have substantial marketing, financial, development and personnel resources. To remain competitive, the Company believes that it must effectively and economically provide: (i) products and services that satisfy customer demands, (ii) superior sales and customer service, (iii) high levels of quality and reliability, and (iv) dependable and efficient distribution networks. Increased competition may require the Company to reduce prices or increase spending on sales and marketing and customer support, which may have a material adverse effect on its financial condition and results of operations. Any decrease in the quality of the Company's products or level of service to customers or any occurrence of a price war among the Company's competitors and the Company may adversely affect the business and its results from operations.

Patent Infringement

While the Company believes that its products and operations will not violate the intellectual property rights of third parties, other parties could bring legal actions against the Company claiming damages and seeking to enjoin the marketing and sale of the Company's products for allegedly conflicting with patents held by them. Any such litigation could result in substantial cost to the Company and diversion of effort by its management and technical personnel. If any such actions are successful, in addition to any potential liability for damages, the Company could be required to obtain a license in order to continue to market the affected products. There can be no assurance that the Company would prevail in such action or that any license required under any such patent would be available on acceptable terms, if at all. Failure to obtain needed patents, licenses or proprietary information held by others may have material adverse effect on the Company's business. In addition, if the Company was to become involved in such litigation, it could consume a substantial portion of the Company's time and resources.

Cyber Security Risk

The Company relies on information technology systems and networks in its operations. The Company could be materially and adversely affected if the information technology systems or networks are compromised by malicious cyber attacks. This information technology infrastructure may be subject to security breaches or other cybersecurity incidents. In addition, these systems may be compromised by natural disasters or defects in software or hardware systems. The consequences of the Company's information technology systems being compromised potentially include material and adverse impacts on its financial condition, operations, production or sales, due to disruption of its business activities, and access to, and/or compromising of, proprietary sensitive information, including confidential customer or employee information, litigation and regulatory costs, devaluation of any intellectual property and reputation harm. While the Company believes it takes appropriate precautions considering cyber security risks, there can be no assurance that it may not be subject to cyber security risks or attack, which could have a material adverse effect on business or results of operations.

Obsolescence

Maintaining a competitive position requires constant growth, development and strategic marketing and planning. If the Company is unable to maintain a technological advantage, the Company's ability to grow its business will be adversely affected and its products may become obsolete compared with other technologies.

Results of Operations and Financing Risks

Management believes, based on its expectations as to the future performance of the Company, that the cash flow from its operations and funds available to it will be adequate to enable the Company to finance its operations, execute its business strategy and maintain an adequate level of liquidity. However, expected revenue and the costs of planned capital expenditures are only estimates. Actual cash flows from operations

are dependent on regulatory, market and other conditions that will be beyond the control of the Company. As such, no assurance can be given that management's expectations as to future performance will be realized. In addition, management's expectations as to the future performance of the Company reflect the current state of its information about recently acquired assets or entities, assets or entities currently considered for acquisition, the operations related thereto and integration efforts, and there can be no assurance that such information is correct or complete in all material respects.

Additional Requirements for Capital

Substantial additional financing may be required if the Company is to be successful with the Company's acquisition strategy and the overall development of its business. The Company does not currently know whether it will be able to secure additional funding or funding on terms acceptable to the Company. The Company's ability to obtain additional funding will be subject to several factors, including market conditions, investor sentiment and the Company's operating performance. These factors may take the timing, amount, terms and conditions of additional funding unattractive to the Company. If the Company is unable to raise additional funds on terms acceptable to the Company's management when needed, the Company's ability to execute its acquisition strategy could be impaired, which could lead to a material adverse impact on its business. If the Company is unable to obtain additional financing as needed, it may be required to reduce the scope of its operations or anticipated expansion or may not be able to further develop its business at all.

If the Company can obtain additional funds by way of an equity financing, the Company's existing shareholders may experience dilution. Any additional debt financing, if available, may involve restrictions on the Company's financing and operating activities.

Liquidity and Future Financing Risk

The Company does not currently have sufficient cash reserves to fund future growth and expansion and therefore may require additional financing in order to fund future growth in operations and expansion plans. The Company's ability to secure any required financing to sustain its operations will depend in part upon prevailing capital market conditions, as well as the Company's business success. There can be no assurance that the Company will be successful in its efforts to secure any additional financing or additional financing on terms satisfactory to the Company's management. If additional financing is raised by issuing Common Shares, control may change, and shareholders may suffer additional dilution. If adequate funds are not available, or are not available on acceptable terms, the Company may be required to scale back its future growth and expansion plans.

In the past, the Company has partially financed acquisitions through debt. Future growth and expansion may also be financed through debt. The Company's ability to make scheduled payments of principal and interest on its debt obligations will depend on the Company's financial condition and operating performance, which are subject to prevailing economic and competitive conditions and to certain financial, business, legislative, regulatory and other factors beyond the Company's control. If the Company's cash flows and capital resources are insufficient to fund its debt service obligations, the Company could face substantial liquidity problems and could be forced to reduce or delay investments and capital expenditures or to dispose of material assets or operations, seek additional debt or equity capital or restructure or refinance its indebtedness. The Company's existing debt facilities place restrictions on the Company's ability to dispose of assets and may restrict other measures that may otherwise be available to service the Company's debt obligations as they become due. If the Company is unable to make scheduled payments on its debt, lenders under could terminate their commitments to loan money, accelerate the due date of the Company's outstanding obligations and foreclose against the assets securing those obligations.

Changes in Law, Regulations and Guidelines

The Company's business will be subject to laws, regulations, and guidelines. Although the Company intends to comply with all laws and regulations, there is no guarantee that the governing laws and regulations will not change which will be outside of the Company's control.

Key Personnel Risk

The Company's success will depend on its directors' and officers' ability to develop the Company's business and manage its operations, and on the Company's ability to attract and retain the Chief Executive Officer and other key technical, sales, public relations and marketing staff or consultants to ramp up its business activities. The loss of any key person or the inability to find and retain new key persons could have a material adverse effect on the Company's business. Competition for qualified technical, design, sales and marketing staff, as well as officers and directors can be intense and no assurance can be provided that the Company will be able to attract or retain key personnel in the future, which may adversely impact the Company's operations.

Conflicts of Interest Risk

Certain of the Company's directors and officers are also involved as advisors for other companies. Situations may arise in connection with potential acquisitions or opportunities where the other interests of these directors and officers' conflict with or diverge from the Company's interests. In accordance with the British Columbia Business Corporations Act, directors who have a material interest in any person who is a party to a material contract, or a proposed material contract are required, subject to certain exceptions, to disclose that interest and generally abstain from voting on any resolution to approve the contract.

In addition, the directors and the officers are required to act honestly and in good faith with a view to the best interests of the Company. However, in conflict of interest situations, the Company's directors and officers may owe the same duty to another company and will need to balance their competing interests with their duties to the Company. Circumstances (including with respect to future corporate opportunities) may arise that may be resolved in a manner that is unfavourable to the Company.

Intellectual Property Protection

The Company's intellectual property is protected primarily through trade secrets and copyright protection. The Company takes steps to document and protect its trade secrets and authorship of works protectable by copyright. However, there is no guarantee that such steps protect against the disclosure of confidential information, rights of employees, or that legal actions would provide sufficient remedy for any breach. Additionally, the Company's trade secrets might otherwise become known or be independently developed by competitors. If the Company's intellectual property cannot be protected, the business might be adversely affected.

Market Risk for Securities

The market price for the Company shares could be subject to wide fluctuations. Factors such as commodity prices, government regulation, interest rates, share price movements of peer companies and competitors, as well as overall market movements, may have a significant impact on the market price of the Company's Shares. The stock market has from time to time experienced extreme price and volume fluctuations, which have often been unrelated to the operating performance of particular companies.

Absence of Cash Dividends

To date, the Company has not paid any cash dividends on its Common Shares and it does not anticipate the payment of any dividends on its Common Shares in the foreseeable future.

Smaller Companies

Market perception of smaller companies may change, potentially affecting the value of investors' holdings and the ability of the Company to raise further funds through the issue of further Common Shares or otherwise. The share price of publicly traded smaller companies can be highly volatile. The value of the Company's securities may go down as well as up, and, the share price may be subject to sudden and large falls in value given the restricted marketability of the Common Shares, results of operations, changes in

earnings estimates or changes in general market, economic and political conditions.

Seasonality risk

As the Company continues its acquisitions across Canada there are several locations that will face extreme weather conditions that will impact manufacturing and delivery of products. It will also impact the Company's customers and deliveries could be delayed.

Macro-Economic risk

The Company may also be negatively affected by economic downturns or other disruptions to commercial and residential construction markets, which could affect the demand for the Company's products and services, and in turn negatively affect the Company's financial condition and results. Economic slowdowns may also affect capital or credit markets, affecting our ability to raise capital or credit for the purpose of achieving our business objectives.

Tariff and Trade Restriction risk

Countries may implement, modify, and remove tariffs and other trade restrictions. These actions can negatively affect the Company due to trade disputes and tariffs. The Company passes cost fluctuations on to its customers; therefore, as costs rise, these increases are reflected where applicable. Recently, the United States has implemented tariffs, prompting Canada to respond with counter-tariffs. While the U.S. tariffs would impact the Company's exports to the U.S., it is noteworthy that only approximately 1% of their products have been exported to the U.S. up to the end of December 2024. Part of the Company's organic growth plan involves expansion into the U.S. market, which could be affected by tariffs. However, the full extent of these impacts remains uncertain, as counter-tariffs and potential effects on the Canadian dollar may mitigate negative consequences. Moreover, some of the Company's raw materials and products originate from the U.S. The Company continuously evaluates its material input costs to ensure they remain cost-effective and of high quality. With numerous suppliers in both Canada and the U.S., the Company retains a range of options moving forward.

National Pandemic risk

Pandemics, such as the COVID-19 pandemic, have the potential to disrupt the Company's operations, projects and business prospects through the disruption of operations at the Company's plants, disruption of the local, national and international supply chain and transportation services, and the loss of labour from quarantines and/or work restrictions, any of which may require the Company to temporarily reduce or shut down its operations. In addition, large scale epidemics, quarantines and work restrictions could negatively impact the construction market, the demand for the Company's products and services, or the collection of accounts receivable, any of which could have a material adverse affect on the Company's financial condition and results. To date, the Company has experienced minimal impacts compared to other industries; however there may be a material impact on the Company's financial position, results of operations, cash flows, and ability to obtain financing in future periods depending on the progress of the pandemic and any future potential lockdowns. In particular, there may be an increased risk of future goodwill and intangible asset impairments. These uncertainties arise from the inability to predict the ultimate duration of the outbreak, the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place world-wide to fight the virus as required.

SUBSEQUENT EVENTS

Lease agreement

On June 10, 2025 the Company entered into a new lease agreement for continued use of a building previously under lease. The new lease term begins on July 1, 2025, and extends through June 30, 2030. As the lease has not yet commenced, no lease liability or right-of-use asset has been recognized as at the

reporting date. The estimated lease payments total $628,731 with a 2% annual escalation. The Company intends to recognize the lease in accordance with IFRS 16 on the commencement date.

Acquisition of Penn-Truss MFG Inc.

On July 24, 2025, the Company completed its acquisition of Penn-Truss MFG Inc. ("Penn-Truss") whereby the Company acquired all the issued and outstanding shares of Penn-Truss for $3.8 million. $760,000 of the purchase price will be due nine months post-closing subject to the working capital adjustment and $760,000 in cash or shares of AEP at the discretion of AEP and based on the performance of Penn-Truss for fiscal 2025. The performance component will be determined based on adjusted EBITDA to be finalized within five business days of filing the Company's fiscal 2025 audited financial results. The remaining purchase price was paid for in cash at closing. A closing working capital adjustment will also be calculated and finalized subsequent to closing but has not been completed as of August 28th, 2025. Penn-Truss is located in Saltcoats, SK. Penn-Truss is a manufacturer of roof and floor trusses and a supplier of engineered wood products.

Any potential goodwill, still to be determined, has given the Company access to the Saskatchewan market as Penn-Truss is the first location in this province. Penn-Truss has a 600km delivery radius given its location in the Prairies which puts this location well within reach of The Company's SC location. This acquisition will provide synergies between these two locations when it comes to employees, skills, training, equipment, and strategic sales options.

In accordance with IFRS 3, the Penn-Truss acquisition will be accounted for as a business combination. Due to the recent nature of the transaction, the PPA calculations are still preliminary and have not been finalized.

OTHER INFORMATION

Additional information relating to the Company can be found on SEDAR at www.sedar.com.